CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This presentation made by Hawaiian Electric Industries, Inc. (HEI) and Hawaiian Electric Company, Inc. (Hawaiian Electric) and their subsidiaries contain “forward-looking statements,” which include statements that are predictive in nature, depend upon or refer to future events or conditions and usually include words such as “will,” “expects,” “anticipates,” “intends,” “plans,” “believes,” “predicts,” “estimates” or similar expressions. In addition, any statements concerning future financial performance, ongoing business strategies or prospects or possible future actions are also forward-looking statements. Forward-looking statements are based on current expectations and projections about future events and are subject to risks, uncertainties and the accuracy of assumptions concerning HEI and its subsidiaries (collectively, the Company), the performance of the industries in which they do business and economic, political and market factors, among other things. These forward-looking statements are not guarantees of future performance.

Risks, uncertainties and other important factors that could cause actual results to differ materially from those described in forward-looking statements and from historical results include, but are not limited to, the following:

- international, national and local economic and political conditions—including the state of the Hawaii tourism, defense and construction industries; the strength or weakness of the Hawaii and continental U.S. real estate markets (including the fair value and/or the actual performance of collateral underlying loans held by ASB, which could result in higher loan loss provisions and write-offs); decisions concerning the extent of the presence of the federal government and military in Hawaii; the implications and potential impacts of future Federal government shutdowns, including the impact to our customers to pay their electric bills and/or bank loans and the impact on the state of Hawaii economy; the implications and potential impacts of U.S. and foreign capital and credit market conditions and federal, state and international responses to those conditions; the potential impacts of global and local developments (including global economic conditions and uncertainties, unrest, terrorist acts, wars, conflicts, political protests, deadly virus epidemic or other crisis); the effects of changes that have or may occur in U.S. policy, such as with respect to immigration and trade; and pandemics, such as the COVID-19 pandemic;
- the effects of future actions or inaction of the U.S. government or related agencies, including those related to the U.S. debt ceiling or budget funding, monetary policy, trade policy and tariffs, and other policy and regulatory changes advanced or proposed by President Trump and his administration;
- weather, natural disasters (e.g., hurricanes, earthquakes, tsunamis, lightning strikes, lava flows and the increasing effects of climate change, such as more severe storms, flooding, droughts, heat waves, and rising sea levels) and wildfies, including their impact on the Company’s and Utilities’ operations and the economy;
- the timing, speed and extent of changes in interest rates and the shape of the yield curve;
- the ability of the Company and the Utilities to access the credit and capital markets (e.g., to obtain commercial paper and other short-term and long-term debt financing, including lines of credit, and, in the case of HEI, to issue common stock) under volatile and challenging market conditions, and the cost of such financings, if available;
- the risks inherent in changes in the value of the Company’s pension and other retirement plan assets and ASB’s securities available for sale, and the risks inherent in changes in the value of the Company’s pension liabilities, including changes driven by interest rates;
- changes in laws, regulations (including tax regulations), market conditions, interest rates and other factors that result in changes in assumptions used to calculate retirement benefits and funding requirements;
- the impact of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (Dodd-Frank Act) and of the rules and regulations that the Dodd-Frank Act requires to be promulgated, as amended by the Economic Growth, Regulatory Relief and Consumer Protection Act;
- increasing competition in the banking industry (e.g., increased price competition for deposits, or an outflow of deposits to alternative investments, which may have an adverse impact on ASB’s cost of funds);
- the potential delay by the Public Utilities Commission of the State of Hawaii (PUC) in considering (and potential disapproval of actual or proposed) renewable energy proposals and related costs; reliance by the Utilities on outside parties such as the state, independent power producers (IPPs) and developers; and uncertainties surrounding technologies, solar power, wind power, biofuels, environmental assessments required to meet renewable portfolio standards (RPS) goals and the impacts of implementation of the renewable energy proposals on future costs of electricity;
- the ability of the Utilities to develop, implement and recover the costs of implementing the Utilities’ action plans included in their updated Power Supply Improvement Plans, Demand Response Portfolio Plan, Distributed Generation Interconnection Plan, Grid Modernization Plans, and business model changes, which have been and are continuing to be developed and updated in response to the orders issued by the PUC, the PUC’s April 2014 statement of its inclinations on the future of Hawaii’s electric utilities and the vision, business strategies and regulatory policy changes required to align the Utilities’ business model with customer interests and the state’s public policy goals, and subsequent orders of the PUC;
- capacity and supply constraints or difficulties, especially if generating units (utility-owned or IPP-owned) fail or measures such as demand-side management, distributed generation (DG), combined heat and power or other firm capacity supply-side resources fall short of achieving their forecasted benefits or are otherwise insufficient to reduce or meet peak demand;
- fuel oil price changes, delivery of adequate fuel by suppliers and the continued availability to the electric utilities of their energy cost recovery clauses (ECRCs);
- the continued availability to the electric utilities or modifications of other cost recovery mechanisms, including the purchased power adjustment clauses (PPACs), rate adjustment mechanisms (RAMs) and pension and postretirement benefits other than pensions (OPEB) tracking mechanisms, and the continued decoupling of revenues from sales to mitigate the effects of declining kilowatt-hour sales;
- the ability of the Utilities to recover increasing costs and earn a reasonable return on capital investments not covered by RAMs;
- the ability of the Utilities to achieve performance incentive goals currently in place;
- the impact from the PUC’s implementation of performance-based ratemaking for the Utilities pursuant to Act 005, Session Laws 2018, including the potential addition of new performance incentive mechanisms (PIMs), third-party proposals adopted by the PUC in its implementation of performance-based regulation (PBR), and the implications of not achieving performance incentive goals;
- the impact of fuel price levels and volatility on customer satisfaction and political and regulatory support for the Utilities;
• the risks associated with increasing reliance on renewable energy, including the availability and cost of non-fossil fuel supplies for renewable energy generation and the operational impacts of adding intermittent sources of renewable energy to the electric grid;
• the growing risk that energy production from renewable generating resources may be curtailed and the interconnection of additional resources will be constrained as more generating resources are added to the Utilities’ electric systems and as customers reduce their energy usage;
• the ability of IPPs to deliver the firm capacity anticipated in their power purchase agreements (PPAs);
• the potential that, as IPP contracts near the end of their terms, there may be less economic incentive for the IPPs to make investments in their units to ensure the availability of their units;
• the ability of the Utilities to negotiate, periodically, favorable agreements for significant resources such as fuel supply contracts and collective bargaining agreements and avoid or mitigate labor disputes and work stoppages;
• new technological developments that could affect the operations and prospects of the Utilities and ASB or their competitors such as the commercial development of energy storage and microgrids and banking through alternative channels;
• cybersecurity risks and the potential for cyber incidents, including potential incidents at HEI, its third-party vendors, and its subsidiaries (including at ASB branches and electric utility plants) and incidents at data processing centers used, to the extent not prevented by intrusion detection and prevention systems, anti-virus software, firewalls and other general IT controls;
• failure to achieve cost savings consistent with the minimum $246 million in Enterprise Resource Planning/Enterprise Asset Management (ERP/EAM) project-related benefits (including $150 million in operation and maintenance (O&M) benefits) to be delivered to customers over its 12-year estimated useful life;
• federal, state, county and international governmental and regulatory actions, such as existing, new and changes in laws, rules and regulations applicable to HEI, the Utilities and ASB (including changes in taxation, increases in capital requirements, regulatory policy changes, environmental laws and regulations (including resulting compliance costs and risks of fines and penalties and/or liabilities), the regulation of greenhouse gas emissions, governmental fees and assessments (such as Federal Deposit Insurance Corporation assessments), and potential carbon “cap and trade” legislation that may fundamentally alter costs to produce electricity and accelerate the move to renewable generation);
• developments in laws, regulations and policies governing protections for historic, archaeological and cultural sites, and plant and animal species and habitats, as well as developments in the implementation and enforcement of such laws, regulations and policies;
• discovery of conditions that may be attributable to historical chemical releases, including any necessary investigation and remediation, and any associated enforcement, litigation or regulatory oversight;
• decisions by the PUC in rate cases and other proceedings (including the risks of delays in the timing of decisions, adverse changes in final decisions from interim decisions and the disallowance of project costs as a result of adverse regulatory audit reports or otherwise);
• decisions by the PUC and by other agencies and courts on land use, environmental and other permitting issues (such as required corrective actions, restrictions and penalties that may arise, such as with respect to environmental conditions or RPS);
• potential enforcement actions by the Office of the Comptroller of the Currency (OCC), the Federal Reserve Board (FRB), the Federal Deposit Insurance Corporation (FDIC) and/or other governmental authorities (such as consent orders, required corrective actions, restrictions and penalties that may arise, for example, with respect to compliance deficiencies under existing or new banking and consumer protection laws and regulations or with respect to capital adequacy);
• the risks associated with the geographic concentration of HEI’s businesses and ASB’s loans, ASB’s concentration in a single product type (i.e., first mortgages) and ASB’s significant credit relationships (i.e., concentrations of large loans and/or credit lines with certain customers);
• changes in accounting principles applicable to HEI and its subsidiaries, including the adoption of new U.S. accounting standards, the potential discontinuance of regulatory accounting, the effects of potentially required consolidation of variable interest entities (VIEs), or required capital/finance lease or on-balance-sheet operating lease accounting for PPAs with IPPs;
• downgrades by securities rating agencies in their ratings of the securities of HEI and Hawaiian Electric and their impact on results of financing efforts;
• faster than expected loan prepayments that can cause an acceleration of the amortization of premiums on loans and investments and the impairment of mortgage-servicing assets of ASB;
• changes in ASB’s loan portfolio credit profile and asset quality and/or mix, which may increase or decrease the required level of provision for credit losses, allowance for credit losses (ACL) and charge-offs;
• changes in ASB’s deposit cost or mix which may have an adverse impact on ASB’s cost of funds;
• unanticipated changes from the expected discontinuance of LIBOR and the transition to an alternative reference rate, which may include adverse impacts to the Company’s cost of capital, loan portfolio and interest income on loans;
• the final outcome of tax positions taken by HEI and its subsidiaries;
• the risks of suffering losses and incurring liabilities that are uninsured (e.g., damages to the Utilities’ transmission and distribution system and losses from business interruption) or underinsured (e.g., losses not covered as a result of insurance deductibles or other exclusions or exceeding policy limits);
• the ability of the Company’s non-regulated subsidiary, Pacific Current, LLC (Pacific Current), to achieve its performance and growth objectives, which in turn could affect its ability to service its non-recourse debt;
• the Company’s reliance on third parties and the risk of their non-performance;
• the impact of activism that could delay the construction, increase project costs or preclude the completion, of third-party or Utility projects that are required to meet electricity demand and RPS goals; and
• other risks or uncertainties described elsewhere in this report and in other reports (e.g., “Item 1A. Risk Factors” in the Company’s Annual Report on Form 10-K) previously and subsequently filed by HEI and/or Hawaiian Electric with the Securities and Exchange Commission.

Forward-looking statements speak only as of the date of the presentation or filing in which they are made. Except to the extent required by the federal securities laws, HEI, Hawaiian Electric, ASB, Pacific Current and their subsidiaries undertake no obligation to publicly update or revise any forward-looking statements, whether written or oral and whether as a result of new information, future events or otherwise.
Hawaii actions have succeeded in keeping total cases low and flattening the curve

Low cases and transmission rate, declining new cases
- Total cases = 621, less than 1/10\textsuperscript{th} of 1% of state population
- New cases per day in single digits since April 19

Success thus far due to:
- Conservative and prudent government actions
  - Stay-at-home order effective Mar. 25
  - 14-day quarantine for arriving passengers effective Mar. 26
  - 17th in the nation in testing per capita as of 4/27
- Hawaii’s geographic isolation

Low cases and transmission rate,

Hawaii daily new cases

Hawaii has contained COVID-19 better than other cities of similar density (as of 5/4)

City, state | 2020 pop. density | Total cases |
---|---|---|
Honolulu, HI | 2,187 | 400 |
Sacramento, CA | 2,061 | 620 |
Syracuse, NY | 2,175 | 457 |
Hollywood, FL | 2,240 | 1,230 |
San Jose, CA | 2,245 | 1,466 |
Buffalo, NY | 2,441 | 1,375 |

Oahu reported no new cases in five days from April 20 – April 30

Note: The 621 COVID-19 cases as of May 4 includes 9 Hawaii residents diagnosed out of state, and thus not included in the by-island map.
Despite near-term impacts, underlying strengths of Hawaii economy remain

Hawaii jobs by industry

- Government & defense: 19%
- Leisure & hospitality: 19%
- Trade, transportation & utilities: 19%
- Education & health services: 13%
- Professional services: 12%
- Information, finance & insurance: 8%
- Natural resources, construction & mining: 8%
- Real estate & rental: 2%

Source: UHERO 2019 data

GDP by industry

- Government & def.: 20%
- Real estate & rental: 15%
- Trade, Transp., Utilities: 10%
- Professional Services: 8%
- Leisure & hospitality: 8%
- Education & Hlth. Svcs.: 7%
- Info., fin., & insur.: 6%
- N. Rrcs., constr., mining: 4%

Personal income by industry

- Government & def.: 35%
- Trade, Transp., Utilities: 25%
- Professional Services: 20%
- Education & Hlth. Svcs.: 15%
- Leisure & hospitality: 10%
- N. Rrcs., constr., mining: 5%
- Info., fin., & insur.: 5%
- Real estate & rental: 2%
Gradual reopening of Hawaii economy has begun

- Gradual reopening began May 1st (low-contact businesses) among residents
- Anticipate meaningful activity resuming mid-to-late summer, and significant recovery by year-end
- Statewide economic recovery planning underway:

  **Phase 1**
  - Stabilization
  - Focus on stabilizing number of COVID-19 cases, especially critical care, within the state and addressing Hawaii’s immediate health, safety, and economic needs

  **Phase 2**
  - 2a: Reopening
  - Begin to reopen gradually by sequencing which activities open, based on public health safeguards
  - 2b: Recovery
  - Find paths to recover the economy, and support society in balancing lives and livelihood

  **Phase 3**
  - Resilience
  - Build a resilient economy, with strong business and job growth
  - Disease controlled, and treatment within sustainable medical capacities possible

### Protecting our employees

- Pandemic response team activated
- Identified essential workforce and deployed alternating work teams
- Mandatory work-from-home for all applicable employees
- Made additional family/sick leave available to assist employees impacted by COVID-19
- Comprehensive physical safety measures including PPE, customer-friendly barriers, intensive disinfection, and social distancing
- Remote work where feasible, special pay and perks where not
- Enhanced communication, health monitoring and employee assistance

### Helping our customers

- Suspended disconnections for nonpayment through June 30
- Payment arrangements for customers experiencing financial strain
- Rescheduling projects to avoid outages as community works from home
- Delivered essential services—34 of 50 branches remained open, some with reduced hours
- Broad hardship accommodations
  - Loan deferral, forbearance option
  - Fee reductions and waivers
- Total commitment to access available support and stimulus measures
  - Secured $370 million Paycheck Protection Program loans for 3,600 small businesses (1,000 new customers), helping to preserve ~40,000 jobs
  - Funded $300 million in April

### Supporting our community

- HEI Charitable Foundation, our companies and our employees have together pledged more than $500,000 to help support local families negatively impacted by COVID-19
- Partnerships with:
  - Aloha United Way
  - Hawaii Foodbank
  - Hawaii Meals on Wheels
  - Hawaii Community Foundation
  - Kupu
  - Kapiolani Health Foundation
  - Child & Family Service
  - Partners in Development
  - St. Francis Health System
Hawaiian Electric—A source of strength as Hawaii recovers

CONSISTENTLY POWERING OUR STATE FOR 125 YEARS

Although utility has been impacted by this crisis, it is well-positioned to serve as a source of strength, supporting Hawaii’s recovery

- Utility is fully decoupled, and earnings are insulated from load decline impacts
- Solid liquidity and balance sheet, and a net provider of cash flow to the holding company
- Recent financing transactions enhance liquidity even further
- On track to meet long-term renewables goals; lower load profile will contribute to 2020 RPS
American Savings Bank—Conservatively managed bank with strong financial position

SERVING HAWAII THROUGH 95 YEARS OF ECONOMIC CYCLES

Prudent lending and risk management practices

✓ Earning assets 100% funded by low-cost deposits drive track record of above-peer NIM

✓ Loan portfolio predominantly secured by stable Hawaii real estate (~80%)

✓ Relatively stable Oahu home values fueled consistent performance through Great Recession

✓ Capital ratios comfortably above “Well Capitalized” levels, with ample liquidity available from FHLB

✓ Modest exposure to industries most impacted by COVID-19

Loan portfolio

- Res. mortgage 42%
- Home eq. 21%
- CRE 16%
- C&I 10%
- National synd. 4%
- Pers. unsec. 4%
- Other consumer 1%
- Construction 2%
- Other 1%

$5,180

$ in millions
HEI is well positioned to weather COVID-19 impacts

• Consolidated enterprise comprised of stable operating subsidiaries in essential industries

• Robust liquidity position enterprise-wide, with recent enhancements to strengthen liquidity at utility and holding company

• No need for holding company to inject capital at bank

• Our financial strength enables us to help our customers and community through challenging period

• Uninterrupted dividends through every business cycle since 1901, including through 2008 – 09 Great Recession

• Dedicated and experienced management team
1Q 2020 financial performance

Net Income (GAAP) ($ in millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020</th>
<th>2019</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Utility</td>
<td>$32.1</td>
<td>$23.9</td>
<td>$7.8%</td>
<td>$7.4%</td>
</tr>
<tr>
<td>Bank</td>
<td>$20.8</td>
<td>$15.8</td>
<td>$13.1%</td>
<td>$13.1%</td>
</tr>
<tr>
<td>Holding Co. &amp; Other</td>
<td>($7.3)</td>
<td>($6.2)</td>
<td>($0.06)</td>
<td>($0.06)</td>
</tr>
</tbody>
</table>

EPS (GAAP)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020</th>
<th>2019</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Utility</td>
<td>$0.29</td>
<td>$0.22</td>
<td>$0.19</td>
<td>$0.14</td>
</tr>
<tr>
<td>Bank</td>
<td>$0.42</td>
<td>$0.31</td>
<td>$0.14</td>
<td>$0.31</td>
</tr>
<tr>
<td>Holding Co. &amp; Other</td>
<td>($0.06)</td>
<td>($0.06)</td>
<td>($0.06)</td>
<td>($0.06)</td>
</tr>
</tbody>
</table>

Consolidated LTM ROE

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Utility</td>
<td>9.7%</td>
<td>9.2%</td>
</tr>
<tr>
<td>Bank</td>
<td>7.8%</td>
<td>7.4%</td>
</tr>
<tr>
<td>Holding Co. &amp; Other</td>
<td>13.1%</td>
<td>9.1%</td>
</tr>
</tbody>
</table>

Note: Columns may not foot due to rounding.

1 Bank ROE is Q1 annualized (not last twelve months), and is based on daily weighted average common equity.
1Q 2020 utility financial highlights
($ in millions)

<table>
<thead>
<tr>
<th>UTILITY NET INCOME</th>
<th>1Q 2019</th>
<th>1Q 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>$32.1</td>
<td>$23.9</td>
<td></td>
</tr>
</tbody>
</table>

KEY UTILITY EARNINGS DRIVERS,
AFTER-TAX FAV/(UNFAV)

<table>
<thead>
<tr>
<th>Description</th>
<th>1Q 2020 vs 1Q 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>RAM revenues for Hawaiian Electric, Hawaii Electric Light and Maui Electric</td>
<td>3</td>
</tr>
<tr>
<td>MPIR revenues</td>
<td>1</td>
</tr>
<tr>
<td>Lower interest expense</td>
<td>1</td>
</tr>
<tr>
<td>Operations and maintenance (excluding bad debt expense)¹</td>
<td>(5)</td>
</tr>
<tr>
<td>Bad debt expense</td>
<td>(2)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(1)</td>
</tr>
<tr>
<td>Performance incentive mechanism rewards</td>
<td>(1)</td>
</tr>
<tr>
<td>Mutual assistance work reimbursement</td>
<td>(1)</td>
</tr>
<tr>
<td>Allowance for funds used during construction</td>
<td>(1)</td>
</tr>
</tbody>
</table>

1 Includes pension related expenses
For Q4 2019, the net gain on sale was comprised of after-tax gain on sale of properties of $7.9 million and after-tax campus transition costs of $0.2 million.
Solid capital and liquidity positions

Liquidity and balance sheet strong across the enterprise

✓ Both utility and bank expected to be self-funding in 2020, with strong stand-alone balance sheets and liquidity

✓ Access to capital remains sound even through recent historic market dislocations, as proven by recent transactions

✓ Utility and holding company transactions further strengthen enterprise-wide liquidity

 ✓ Full $150 million credit facility available at holding company, pro forma for transactions

 ✓ $275 million credit facility fully available at utility, pro forma for transactions

✓ We maintain long term commitment to investment grade ratings

Upcoming long term debt maturities at HEI and Hawaiian Electric are manageable

($ in millions)

Remaining 2020 debt maturities total only $14mm

2020 2021 2022

$14 $50 $150

HEI HECO
Bank liquidity and capital remains solid

ASB has sufficient access to large amounts of liquidity, and is currently expanding available borrowing capacity by pledging PPP loans ($250 million pledgable).

ASB has significant capacity to absorb losses and is not expected to require capital from HEI.

ASB capital ratios well above both “Well Capitalized” levels and minimum requirements.

<table>
<thead>
<tr>
<th></th>
<th>3/31/2019</th>
<th>12/31/2019</th>
<th>3/31/2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Secured funding available</td>
<td>$2,992</td>
<td>$3,000</td>
<td>$3,053</td>
</tr>
<tr>
<td>FHLB line</td>
<td>$2,100</td>
<td>$2,266</td>
<td>$2,243</td>
</tr>
<tr>
<td>Unencumbered securities</td>
<td>$867</td>
<td>$704</td>
<td>$808</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>As of 03/31/20</th>
<th>Tier 1 capital</th>
<th>Total capital</th>
<th>Tier 1 leverage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Common equity tier 1</td>
<td>12.75%</td>
<td>12.75%</td>
<td>13.94%</td>
<td>8.78%</td>
</tr>
<tr>
<td>“Well capitalized”</td>
<td>6.50%</td>
<td>8.00%</td>
<td>10.00%</td>
<td>5.00%</td>
</tr>
<tr>
<td>Minimum requirements</td>
<td>4.50%</td>
<td>6.00%</td>
<td>8.00%</td>
<td>4.00%</td>
</tr>
</tbody>
</table>
HEI financing outlook 2020
(as of May 5, 2020)

2020 HOLDING COMPANY SOURCES & USES OF CAPITAL
($ in millions)

Uses
- Shareholder Dividends $145
- HEI Investments in Utility, $35
- HC Expense, $30

Sources
- Debt Issuance, $75
- Utility Dividends, $105
- ASB Dividends, $30

Both bank and utility remain net cash flow providers to holding company.
We remain committed to an investment grade rating and can turn on DRIP if needed.

Note: Numbers in chart are rounded to nearest multiple of 5.
1. ASB paid $28 million of dividends in the first quarter of 2020. Current expectations are for no further dividends for the remainder of the year.
Utility outlook and drivers

**Deferral of COVID-19 expenses (~$22M)**

- 4/22—Submitted application requesting deferral of COVID-19 related expenses, starting March 17 through at least year-end. Decision requested by 6/30
- Not all costs can be estimated/predicted, but will include:
  - Bad debt expense, increased financing costs, increased sanitation and decontamination costs, and separation of distinct work crews (plant operators and operations crews)

**Pending rate cases**

- The outcome of the Hawaiian Electric rate case (filed August 2019) could materially impact earnings
  - Interim decision expected in October
  - Initial application had requested a 4.1% revenue increase ($77.6 million), but this may be impacted by the current economic backdrop
- We are cognizant of the current challenges customers are facing, and we are aware that in other jurisdictions rates are being held flat. We are preparing for a “no-increase” scenario and we are cutting expenses
- A HELCO final decision is pending (interim D&O was issued in November 2019 with rates held flat). No longer required to file MECO rate case
Utility outlook and drivers (cont’d)

Decoupling

- Decoupling provides earnings stability
- COVID-19 is expected to decrease loads, and loads in the last week of March declined versus the same period last year: minimum loads were 7% lower on Oahu, 14% lower on Maui, and 7% lower on Hawaii Island
  - We expect to materially exceed RPS goals 30% by 2020 goal due to lower loads
- Under the RBA, the Companies charge or credit customers for the amount of the year-end RBA balance, going into effect on June 1 of the following year
- Although the RBA keeps earnings stable when load decreases, it will not adjust for elevated bad debt expense or increases in accounts receivable, or the incremental financing costs related to temporary decrease in cash flows

Fuel impacts

- Lower fuel prices provide bill relief for customers, and can provide earnings upside for the utility
  - Fuel prices have declined significantly this year, and we are already seeing resulting savings for customers, with average customers bills in April $6.89 lower than in March ($6.39 of which is due to fuel)
  - Under Fuel Cost Risk Sharing, the utility has a max upside/downside of $3.1 million ($2.5 million Oahu, $633k Maui)
Renewables, reliability and resilience drive capital investment
We are maintaining long term guidance on capex

CAPITAL EXPENDITURES FORECAST
Potential for COVID-19 related impacts in 2020 of $30M

<table>
<thead>
<tr>
<th>Major Capex Projects</th>
<th>Forecast 2020</th>
<th>Forecast 2021</th>
<th>Forecast 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grid Modernization Project Phase 1</td>
<td>$39</td>
<td>$15</td>
<td>$17</td>
</tr>
<tr>
<td>Grid Modernization Project Phase 2</td>
<td>$2</td>
<td>$36</td>
<td></td>
</tr>
<tr>
<td>Army Privatization</td>
<td>$16</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Various Major Projects</td>
<td>~$6</td>
<td>~$28</td>
<td>~$68</td>
</tr>
<tr>
<td>Baseline Projects</td>
<td>~$315</td>
<td>~$315</td>
<td>~$315</td>
</tr>
</tbody>
</table>

Note: Capital expenditure figures are net of contributions in aid of construction (CIAC).
1 Reflects 2019 – 2022 CAGR. Rate base is impacted primarily by plant additions but also includes other items (i.e., unamortized CIAC, accumulated deferred income taxes, certain regulatory assets, etc.).

RATE BASE FORECAST
4-Year CAGR ~4-6%
ASB guidance focused on pre-tax, pre-provision income given COVID uncertainty

ASB 2020 EPS guidance
(As of February 13, 2020)

ASB

KEY ASSUMPTIONS:

• Low to mid-single digit earning asset growth
• NIM: ~3.70% to 3.80%

• Provision expense: $17 million to $22 million
• ROA: >1.10%

BANK EPS: $0.73 - $0.80

ASB Current Assumptions:

Sufficient Visibility to many factors:
• Net Interest Margin
• Non-interest Income
• Non-interest Expenses

Pre-tax, pre-provision income:
Current 2020 expectation: $90 to $110 million
Embedded in previous guidance: $121 to $127 million

Poor Visibility to Likely Credit Outcomes

No guidance at this time for expected credit costs and, therefore, bottom line earnings
NIM compression expected given interest rate environment

- Interest rates could remain low for the remainder of the year
- Federal Reserve reduced the fed funds rate 0.50% on Mar 3rd and 1.00% on Mar 15th
- Lower interest rate environment increases FAS91 amortization, adding to NIM pressures
- NIM still best-in-class, and 1Q NIM over 50 bps higher than Hawaii peer average

Interest rates

1 Month Libor (%)

<table>
<thead>
<tr>
<th>Date</th>
<th>1 Month Libor (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3/31/2019</td>
<td>2.49</td>
</tr>
<tr>
<td>12/31/2019</td>
<td>1.76</td>
</tr>
<tr>
<td>3/31/2020</td>
<td>0.99</td>
</tr>
<tr>
<td>5/4/2020</td>
<td>0.26</td>
</tr>
</tbody>
</table>

WSJ Prime (%)

<table>
<thead>
<tr>
<th>Date</th>
<th>WSJ Prime (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3/31/2019</td>
<td>5.50</td>
</tr>
<tr>
<td>12/31/2019</td>
<td>4.75</td>
</tr>
<tr>
<td>3/31/2020</td>
<td>3.25</td>
</tr>
<tr>
<td>5/4/2020</td>
<td>3.25</td>
</tr>
</tbody>
</table>

NET INTEREST MARGIN (%)

<table>
<thead>
<tr>
<th>Period</th>
<th>NIM (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1Q19</td>
<td>3.99</td>
</tr>
<tr>
<td>4Q19</td>
<td>3.74</td>
</tr>
<tr>
<td>1Q20</td>
<td>3.72</td>
</tr>
<tr>
<td>Full Year 2020</td>
<td>3.45 to 3.55</td>
</tr>
</tbody>
</table>

Source for peer data: SNL Financial (based on data available as of May 1, 2020).

Net Interest Margin: Net interest income as a percentage of average interest-earning assets.

1 Median for peer group based on publicly traded banks and thrifts between $4B and $9B in total assets. See Appendix for ASB peer group information.
Lower loss rates and sufficient pre-tax, pre-provision income to offset even historical peak loss experience

ASB’s net charge-offs have been consistently below national average

**Net charge-offs / average loans**

ASB has substantial loss absorption capacity

2020 expected pre-tax pre-provision income: $90 to $110

**Historical loss experience applied to a $5B loan portfolio**

<table>
<thead>
<tr>
<th>Year Period</th>
<th>Average</th>
<th>Peak</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004 to 2007</td>
<td>$2</td>
<td>$8</td>
</tr>
<tr>
<td>2008 to 2011</td>
<td>$27</td>
<td>$42</td>
</tr>
<tr>
<td>2012 to 2019</td>
<td>$13</td>
<td>$24</td>
</tr>
</tbody>
</table>

During the financial crisis ASB’s net charge-off ratio increase was well below national levels, as Hawaii’s residents continued to pay their mortgages and other loans.

Provision expense as % of average loans

<table>
<thead>
<tr>
<th>Year Period</th>
<th>Average</th>
<th>Peak</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004 to 2007</td>
<td>0.05</td>
<td>0.15</td>
</tr>
<tr>
<td>2008 to 2011</td>
<td>0.52</td>
<td>0.81</td>
</tr>
<tr>
<td>2012 to 2019</td>
<td>0.26</td>
<td>0.47</td>
</tr>
</tbody>
</table>
## HEI 2020 guidance – see below

|**UTILITY EPS:** $1.46 - $1.54

---

**KEY ASSUMPTIONS:**

- No change to decoupling or recovery mechanisms
- No material impact from PIM penalties and rewards
- O&M (excluding pension)\(^1\) increase at or below inflation; identifying potential expense offsets for revenue increase in Hawaiian Electric rate case
- 2020 capex of ~$360 million\(^2\)
  - Potential for $30 million (less than 10%) reduction in 2020
- Rate base growth: ~4% over 2019
- Equity capitalization at approved rate case levels
- Assumes deferral of COVID-19 related costs currently estimated to be ~$22 million (primarily bad debt expense), is approved in 2020 for later recovery

**Utility net income range reaffirmed, although likely at the bottom half** |

---

|**BANK—**

**Revisions to pre provision elements**

**KEY ASSUMPTIONS:**

- Continued profitable operations with pre-tax, pre-provision income: $90 to $110 million
  - Previous: $121 to $127 million embedded in guidance
- Low to mid- single digit earning asset growth
- NIM: ~3.45% to 3.55%
  - Previous: ~3.70% to 3.80% (1Q 3.72%)
- Provision expense: no guidance at this time
  - Previous: $17 million to $22 million (1Q $10.4 million)
- ROA: no guidance at this time
  - Previous: >1.10% (1Q 0.87%)

**Bank provision and net income too early to determine at this time** |

---

**Holding company range reaffirmed**

**Consolidated EPS not provided due to provision uncertainty at the bank**

---

Note: Holding company and other net loss estimated at $0.27 - $0.29.
\(^1\) Also excludes O&M expenses covered by surcharges or by third parties that are neutral to net income.
\(^2\) 2019-20 capex averages ~$400 million given acceleration of certain 2020 projects into 2019.
Mahalo
Appendix
## Hawaii economic update

### Tourism

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total arrivals</td>
<td>-53.7%</td>
<td>-16.4%</td>
</tr>
<tr>
<td>Total expenditures</td>
<td>-52.2%</td>
<td>-14.1%</td>
</tr>
</tbody>
</table>

### Unemployment

- March 2020 – Hawaii: 2.6%; U.S.: 4.4%

### Real Estate

- **YTD March 2020 Oahu sales volume vs PY:**
  - Single family homes, up 11.6%; Condominiums, down 0.8%
- **YTD March 2020 Oahu median sales prices vs PY:**
  - Single family homes: $780,000, same as last year;
  - Condominiums: $430,000, up 4.6%
Hawaii’s resilient real estate values

Honolulu single family home prices declined less and rebounded faster in last recession

<table>
<thead>
<tr>
<th>City</th>
<th>Peak yr</th>
<th>High</th>
<th>Low yr</th>
<th>Low</th>
<th>Change (%)</th>
<th>Duration (yrs)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Honolulu</td>
<td>2007</td>
<td>221</td>
<td>2010</td>
<td>200</td>
<td>-9.5</td>
<td>~3</td>
</tr>
<tr>
<td>Los Angeles</td>
<td>2006</td>
<td>246</td>
<td>2012</td>
<td>161</td>
<td>-34.6</td>
<td>~6</td>
</tr>
<tr>
<td>San Francisco</td>
<td>2006</td>
<td>178</td>
<td>2011</td>
<td>138</td>
<td>-22.5</td>
<td>~5</td>
</tr>
<tr>
<td>San Diego</td>
<td>2006</td>
<td>225</td>
<td>2011</td>
<td>149</td>
<td>-33.8</td>
<td>~5</td>
</tr>
<tr>
<td>U.S.</td>
<td>2007</td>
<td>160</td>
<td>2012</td>
<td>132</td>
<td>-17.5</td>
<td>~5</td>
</tr>
</tbody>
</table>

Source: Federal Reserve Bank of St. Louis  All-Transactions House Price Index
Credit facility liquidity enhancements—HEI

SCF capacity | Amount outstanding, pre-transaction | Available capacity, pre-transaction | New term loan | Available capacity, post-transaction
$150 | $65 | $86 | $65 | $150

Holding company’s strong balance sheet and liquidity serve as a source of strength for the combined enterprise.

In light of COVID-19 pressures, HEI raised capital in April, ensuring ample liquidity while uncertainty remains regarding commercial paper markets.

2020 cash needs can be met with ample liquidity coverage, and maintaining investment grade ratings.
Utility transactions ensure healthy liquidity

Hawaiian Electric transactions will increase liquidity by ~3x, and show the resilience of our capital markets access.

$160 million private placement included $50 million green bond portion. Proceeds used to pay down outstanding revolver balance and $50 million of term loan.

Utility also plans to extend $50 million 364-day term loan, further enhancing 2020 liquidity.
ACL Methodology Adoption Walk ($ in millions)

- **ASB Day 1 Adjustment**: 36% increase totaling $19.4 million, primarily attributed to PUL portfolio.
- **ASB Day 2 Adjustment**: 6% increase incorporating known relevant information as of 3/31/2020.
- **ASB ACL 3/31/20** – 1.49% vs. 1.46% Median Peer Group.
- **ASB ACL 3/31/20** – 1.49% vs. 1.24% Median Local Peers.
Quality balance sheet and loan portfolio

**ASB**
- Average yield on earning assets: 3.96%
- Average cost of funds: 0.24%
- Return on avg. equity: 9.1%

100% of ASB loans funded with low cost core deposits

**Investment Portfolio Sectors**
- Government Backed: 94%
- Corporets: 4%
- Mortgage Revenue Bonds: 2%

**Investment Portfolio Ratings**
- AAA: 94%
- A- or higher: 4%
- Non-rated: 2%

**PEER BANKS**

<table>
<thead>
<tr>
<th></th>
<th>Loans</th>
<th>Investment Securities</th>
<th>Other</th>
<th>Core Deposits</th>
<th>CD’s</th>
<th>Other Liabilities</th>
<th>Equity</th>
<th>Median of avg. yield on earning assets</th>
<th>Median of avg. cost of funds</th>
<th>ROAE</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASB</td>
<td>69%</td>
<td>20%</td>
<td>11%</td>
<td>76%</td>
<td>11%</td>
<td>9%</td>
<td>13%</td>
<td>4.53%</td>
<td>1.05%</td>
<td>10.6%</td>
</tr>
<tr>
<td>PEER BANKS</td>
<td>73%</td>
<td>12%</td>
<td>15%</td>
<td>58%</td>
<td>15%</td>
<td>14%</td>
<td>13%</td>
<td>4.53%</td>
<td>1.05%</td>
<td>10.6%</td>
</tr>
</tbody>
</table>

Source for peer data: SNL Financial (based on data available as of April 29, 2020).
Columns may not foot due to rounding.
1 For quarter ending 03/31/2020.
2 Bank return on average equity calculated using weighted average daily common equity.
3 Before deferred fees, discounts and allowance for loan losses.
4 For quarter ending 12/31/2019. Peer group based on publicly traded banks and thrifts between $4B and $9B in total assets. See Appendix for ASB peer group information.
Loan portfolio highly secured by real estate

($ in millions)

- Residential mortgage: $2,162, 41.7%
- Home equity: $1,096, 21.2%
- Commercial real estate: $852, 16.4%
- Commercial construction: $79, 1.5%
- Real Estate Secured: $4,189, 80.9%
- Commercial & industrial: $518, 10.0%
- National syndications: $204, 3.9%
- Total Commercial: $722, 13.9%
- Personal unsecured loans: $202, 3.9%
- Other consumer: $67, 1.3%
- Total Consumer: $269, 5.2%
- Total loans: $5,180

Loan portfolio characteristics:

- ~80% of loan portfolio secured by real estate
- C&I represent ~14% of total loans
- Personal unsecured loan represent ~4% of loans
- As of April 28th, ASB granted payment deferrals on approximately 10% of its total loan portfolio
Real estate secured portfolio characteristics

- **Commercial real estate**
  - Represents 16% of overall loan portfolio
  - $631 CRE investor & $221 CRE owner occupied
  - Wtd avg LTV: 50.0%
  - 88% of CRE portfolio is located in Hawaii

- **Home equity**
  - Represents 21% of overall loan portfolio
  - 74% Oahu, 11% Maui, 9% Big Island, 6% Kauai
  - Wtd. avg FICO Score 756
  - Wtd avg LTV: 40.4%
  - % in 1st lien position: 54% / $595 million
  - % in 2nd lien position: 46% / $501 million
  - Number of loans ~15,000

- **Residential mortgage**
  - Represents 42% of overall loan portfolio
  - 66% Oahu, 22% Maui, 8% Big Island, 4% Kauai
  - Wtd. avg FICO Score 758
  - LTV: 53.5%
  - Avg loan size: ~$300,000
  - Number of loans ~7,175
Consumer loan portfolio characteristics

($ in millions)

Consumer Portfolio Composition

- Personal unsecured loans
- Personal line of credit
- Residential construction
- Land
- Clean energy loans
- Other consumer

75%

Personal Unsecured Loans

- 100% Hawaii originated loans
- Personal unsecured loans represent 75% of consumer loan portfolio
- Wtd avg. FICO score: 694
- Wtd avg. yield: 13.4%
- Annualized net charge-off 1Q20: 8.8%
- Increased reserves for credit losses of approximately $16 million for Day 1 CECL adjustment and $2 million for Day 2 reserves
- As of April 28th, granted payment deferrals of $28 million to ~3,000 personal unsecured customers
Commercial portfolio is well diversified with our highest concentration to real estate rental and leasing of $84 million or 16% of the commercial & industrial portfolio (excluding national sync portfolio).

Accommodation and retail most heavily impacted by COVID-19.

As of April 28th, ASB granted payment deferrals of $94 million to 82 commercial customers.
National syndication risk characteristics

($ in millions)

- Consumer Disc: $10 / 5%
- Consumer Staples: $5 / 2%
- Technology: $16 / 8%
- Industrial: $17 / 8%
- Materials: $20 / 10%
- Healthcare: $23 / 12%
- REIT: $113 / 56%
- National syndication: $204

- NR: $5
- A-: $27
- BB+ / BBB+:
  - BB+: $47
  - BBB+: $42
- BBB-:
  - BBB-: $63
  - BBB: $20

National syndication

✓ Represents ~4% of overall loan portfolio
✓ 75% or ~$152 million rated investment grade by S&P
✓ 56% or $114 million to real estate investment trusts
✓ 12% or $24 million exposure to healthcare
  ASB has not received any payment deferral requests
✓ on any national syndication loan
Utility LTM ROE reflects triennial rate case transition

1Q 2020 CONSOLIDATED UTILITY ROE

- Allowed ROE: 9.5%
- Non-recoverable items (i.e. incentive compensation, advertising, charitable contributions, etc.): 0.3%
- ERP carrying charge rate on balance lower than allowed: 0.2%
- RAM Revenue accrual delay to June 1: 0.4%
- Customer Benefit Adjustments: 0.4%
- ROE less Structural items: 8.2%
- Depreciation over RAM Recovery: 0.1%
- O&M and Rate Base over RAM Recovery: 1.1%
- Pension regulatory assets below the test year level: 0.2%
- Interest Rate Savings on Re-financings: 0.1%
- Others, net: 0.1%
- Actual Q1 2020 Core ROE: 7.4%

Structural: 
Lagged: 

36
# Customer benefit adjustments in the Hawaiian Electric and Maui Electric rate cases

($ in millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Hawaiian Electric Pension Adjustment</th>
<th>Hawaiian Electric Plant Adds Adjustment</th>
<th>Maui Electric Pension Adjustment</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$5,250</td>
<td>$3,552</td>
<td>$4,375</td>
<td>$2,960</td>
</tr>
<tr>
<td>2019</td>
<td>$6,000</td>
<td>$4,059</td>
<td>$5,000</td>
<td>$3,383</td>
</tr>
<tr>
<td>2020</td>
<td>$4,764</td>
<td>$3,223</td>
<td>$2,083</td>
<td>$1,409</td>
</tr>
<tr>
<td>2021</td>
<td>$3,882</td>
<td>$2,626</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2022</td>
<td>$3,882</td>
<td>$2,626</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2023</td>
<td>$1,617</td>
<td>$1,094</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2024</td>
<td></td>
<td></td>
<td>$136</td>
<td>$92</td>
</tr>
<tr>
<td>Total</td>
<td>$25,395</td>
<td>$17,180</td>
<td>$11,458</td>
<td>$7,752</td>
</tr>
</tbody>
</table>
# Status of key open dockets

<table>
<thead>
<tr>
<th>Subject and description</th>
<th>Docket #</th>
<th>Latest development</th>
<th>Next milestone</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Stage 2 RFP</strong>&lt;br&gt;Procurement of up to ~900 MW of new renewables and over 500 GWh of storage, as well as grid services</td>
<td>2017-0352</td>
<td>PIMs established in early Oct.; PIM clarification request filed late Oct.; Selection of priority list Jan. 2020; PIM clarification rcv’d May 2020; GSPA contract negotiation on-going</td>
<td>Renewables and Storage Final Project selection on May 8, 2020. GSPA contracts due Jul. 9, 2020 to qualify for PIMs</td>
</tr>
<tr>
<td><strong>Integrated Grid Planning (IGP)</strong>&lt;br&gt;Next phase of long-range planning, combining planning and procurement of traditional and non-traditional resources</td>
<td>2018-0165</td>
<td>In early stage; initial work plan accepted in Mar.</td>
<td>Resource solution sourcing to begin in 2020</td>
</tr>
<tr>
<td><strong>Grid Modernization</strong>&lt;br&gt;Outlines plans to implement new technologies to increase utilization of DER while improving reliability and resiliency of the grid</td>
<td>2017-0226; 2018-0141; 2019-0327</td>
<td>ADMS application suspended in Dec 2019 pending application for approval of field devices</td>
<td>Field devices application planned for first quarter of 2021</td>
</tr>
<tr>
<td><strong>Electrification of Transportation</strong>&lt;br&gt;Strategy for increasing adoption of electric vehicles and other electrification activities</td>
<td>2018-0135</td>
<td>Filed 18-mo. EoT workplan Oct. 29; focused on EV rate design and make-ready infrastructure</td>
<td>Workplan proposes filing requests for rates in Q2 2020, and make-ready infrastructure in Q2-Q3 2020</td>
</tr>
<tr>
<td><strong>Enterprise Resource Planning</strong>&lt;br&gt;Implementation of Utility’s Enterprise Resource Planning/Enterprise Asset Management systems (ERP), including cost recovery and accounting treatment</td>
<td>2014-0170</td>
<td>In Oct. PUC accepted proposed stipulated benefits performance metrics</td>
<td>PUC has communicated “minimal need for ‘pro active’ measures going forward”</td>
</tr>
<tr>
<td><strong>Hawaiian Electric rate case</strong>&lt;br&gt;2020 test year rate case for Oahu</td>
<td>2019-0085</td>
<td>In May 2020, the PUC issued a modified procedural schedule</td>
<td>The Consumer Advocate’s direct testimonies are due on May 15, 2020. Issuance of the management audit is scheduled for mid-May 2020</td>
</tr>
<tr>
<td><strong>COVID-19 Deferral Accounting Treatment</strong>&lt;br&gt;Request to defer costs associated with the COVID-19 pandemic</td>
<td>2020-0069</td>
<td>Companies filed application on Apr. 22, 2020 requesting decision by Jun. 30, 2020</td>
<td>Any motions to intervene due May 12, 2020</td>
</tr>
</tbody>
</table>
Phase 1 PBR D&O established conceptual framework

Conceptual framework established

- **A customer-centric approach**, including immediate "day 1" savings
- **Administrative efficiency** to reduce regulatory burdens to the utility and stakeholders
- **Utility financial integrity** to maintain the utility's financial health, including access to low-cost capital

Guiding principles

- Maintain revenue decoupling and existing cost trackers
- 5-year multi-year rate plan
- **Annual formulaic revenue adjustment** (includes inflation and adjustments for productivity, unexpected costs outside utility's control, customer dividend)
- Upside and downside earnings sharing mechanism
- **Major Project Interim Recovery (MPIR)** maintained, but may be modified
- Off-ramps to provide for review of PBR mechanisms
- New performance incentive mechanisms to drive achievement on Interconnection Experience; Customer Engagement; and DER Asset Effectiveness
- Shared savings mechanisms to drive achievement on Grid Investment Efficiency and Cost Control, mitigation of capex bias, and cost effective solutions for customers
- New scorecards and reporting metrics to track progress/highlight performance across a variety of PBR outcomes

Goals and outcomes

- **Enhance customer experience**
  - Affordability
  - Reliability
  - Interconnection experience
  - Customer engagement
- **Improve utility performance**
  - Cost control
  - DER asset effectiveness
  - Grid investment efficiency
- **Advance societal outcomes**
  - Capital formation
  - Customer equity
  - GHG reduction
  - EoT
  - Resilience

Regulatory goals | Priority outcomes

PBR structure

Revenue adjustment mechanisms

- Maintain revenue decoupling and existing cost trackers
- 5-year multi-year rate plan
- **Annual formulaic revenue adjustment** (includes inflation and adjustments for productivity, unexpected costs outside utility’s control, customer dividend)

Performance mechanisms

- **New Performance incentive mechanisms** to drive achievement on Interconnection Experience; Customer Engagement; and DER Asset Effectiveness
- **Shared savings mechanisms** to drive achievement on Grid Investment Efficiency and Cost Control, mitigation of capex bias, and cost effective solutions for customers
- **New scorecards and reporting metrics** to track progress/highlight performance across a variety of PBR outcomes
### Regulatory evolution: Performance-based regulation (PBR)

<table>
<thead>
<tr>
<th>Current Mechanisms</th>
<th>Potential changes under PBR</th>
</tr>
</thead>
<tbody>
<tr>
<td>3-year rate case cycle</td>
<td>5-year rate plan</td>
</tr>
<tr>
<td>Multi-year rate plans with interim adjustments</td>
<td>stays in place</td>
</tr>
<tr>
<td>Sales decoupling</td>
<td>replaced with annual revenue adjustment</td>
</tr>
<tr>
<td>Provides predictable revenue stream by fixing net revenues at level approved in last rate case (revenues not linked to kWh sales)</td>
<td>stays in place, with possible modifications</td>
</tr>
<tr>
<td>Revenue adjustment mechanism (RAM)</td>
<td>stay in place</td>
</tr>
<tr>
<td>Annually adjusts revenue to recover general “inflation” of operations and maintenance expenses and baseline plant additions between rate cases</td>
<td>stay in place</td>
</tr>
<tr>
<td>Major Projects Interim Recovery adjustment mechanism (MPIR)</td>
<td>stays in place</td>
</tr>
<tr>
<td>Permits recovery of costs for major capital projects including but not restricted to projects to advance transformational efforts</td>
<td>stays in place, with possible modifications</td>
</tr>
<tr>
<td>Energy cost and purchased power recovery/adjustment clauses</td>
<td>stay in place</td>
</tr>
<tr>
<td>Allow recovery of fuel and purchased power costs. Symmetrical fossil fuel cost risk sharing (98% customer/2% utility) mechanism established for Hawaiian Electric and Maui Electric (decision pending for Hawaii Electric Light); utility upside/downside capped at $2.5 million for Hawaiian Electric and $0.6 million for Maui Electric</td>
<td>stay in place</td>
</tr>
<tr>
<td>Pension and post-employment benefit trackers</td>
<td>stay in place</td>
</tr>
<tr>
<td>Allow tracking of pension and post-employment benefit costs and contributions above or below the cost included in rates in a separate regulatory asset/liability account</td>
<td>stays in place</td>
</tr>
<tr>
<td>Renewable energy infrastructure program</td>
<td>stays in place</td>
</tr>
<tr>
<td>Available for recovery of renewable energy infrastructure projects through a surcharge</td>
<td>additional PIMs</td>
</tr>
<tr>
<td>Performance incentive mechanisms</td>
<td>stay in place</td>
</tr>
<tr>
<td>Performance incentive mechanisms for reliability, customer call center and renewable procurement</td>
<td></td>
</tr>
</tbody>
</table>
PBR—Phase 2 continues collaborative approach from Phase I

- Measured timeline shows PUC’s commitment to gradualism in implementing PBR
- Collaborative format is focused on creating a thoughtful process that minimizes risk of unintended consequences
- Annual revenue adjustment mechanism has potential to eliminate lag in the current RAM
- New performance incentive mechanisms (PIMs) will supplement PIMs already in effect; PIMs will provide additional earnings opportunities
### Hawaiian Electric 2020 rate case status

**Hawaii PUC docket no. 2019-0085**

<table>
<thead>
<tr>
<th></th>
<th>Final D&amp;O (2017 test year)</th>
<th>Application (2020 Test Year)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(6/22/18) (eff. 9/1/18)</td>
<td>(8/21/19)</td>
</tr>
<tr>
<td>Amount requested</td>
<td>Commission approves Parties' Stipulated</td>
<td>$77.6 million</td>
</tr>
<tr>
<td></td>
<td>Settlement Agreements filed on November 15,</td>
<td>(4.1% increase over revenues at current</td>
</tr>
<tr>
<td></td>
<td>2017 and March 5, 2018</td>
<td>effective rates)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deprec. &amp; amort. expenses</td>
<td>$123.5M</td>
<td>$137.1M</td>
</tr>
<tr>
<td>Return on average common equity</td>
<td>9.5% with mechanisms</td>
<td>10.5% with mechanisms</td>
</tr>
<tr>
<td>Common equity capitalization (%)</td>
<td>57.10%</td>
<td>57.15%</td>
</tr>
<tr>
<td>Return on rate base</td>
<td>7.57%</td>
<td>7.97%</td>
</tr>
<tr>
<td>Average rate base</td>
<td>$1,993M</td>
<td>$2,477M</td>
</tr>
<tr>
<td>GWh sales</td>
<td>6,660.2</td>
<td>6,474.5</td>
</tr>
</tbody>
</table>

**Rate case assumes existing Balancing Accounts, Trackers and/or Surcharges:** Decoupling Revenue Balancing Account (RBA)/ Rate Adjustment Mechanism (RAM); Energy Cost Recovery Clause (ECRC); Purchase Power Adjustment Clause (PPAC); Pension/OPEB Tracking Mechanisms; Renewable Energy Infrastructure Program (“REIP”) Surcharge and the Major Project Interim Recovery (“MPIR”) mechanism.
**Hawaii Electric Light 2019 rate case status**
Hawaii PUC docket no. 2018-0368

<table>
<thead>
<tr>
<th>Application (2019 Test Year) (12/14/18)¹</th>
<th>Interim D&amp;O (11/13/19) (Eff. 1/1/20)²³⁴</th>
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</thead>
<tbody>
<tr>
<td><strong>Amount requested</strong></td>
<td><strong>Deprec. &amp; amort. expenses</strong></td>
</tr>
<tr>
<td>$13.4M (3.4% increase over revenues at current effective rates)²</td>
<td>$38.0M</td>
</tr>
<tr>
<td><strong>Deprec. &amp; amort. expenses</strong></td>
<td><strong>Deprec. &amp; amort. expenses</strong></td>
</tr>
<tr>
<td>$38.0M</td>
<td>$36.6M</td>
</tr>
<tr>
<td><strong>Return on average common equity</strong></td>
<td><strong>Return on average common equity</strong></td>
</tr>
<tr>
<td>10.50% with mechanisms</td>
<td>9.50% with mechanisms</td>
</tr>
<tr>
<td><strong>Common equity capitalization (%)</strong></td>
<td><strong>Common equity capitalization (%)</strong></td>
</tr>
<tr>
<td>56.91%</td>
<td>56.83%</td>
</tr>
<tr>
<td><strong>Return on rate base</strong></td>
<td><strong>Return on rate base</strong></td>
</tr>
<tr>
<td>8.30%</td>
<td>7.52%</td>
</tr>
<tr>
<td><strong>Average rate base</strong></td>
<td><strong>Average rate base</strong></td>
</tr>
<tr>
<td>$536.9M</td>
<td>$534.4M</td>
</tr>
<tr>
<td><strong>GWh sales</strong></td>
<td><strong>GWh sales</strong></td>
</tr>
<tr>
<td>1,061.7</td>
<td>1,061.7</td>
</tr>
</tbody>
</table>

**Rate case assumes existing Balancing Accounts, Trackers and/or Surcharges:** Decoupling Revenue Balancing Account (RBA)/ Rate Adjustment Mechanism (RAM); Energy Cost Recovery Clause (ECRC); Purchase Power Adjustment Clause (PPAC); Pension/OPEB Tracking Mechanisms; and Renewable Energy Infrastructure Program (“REIP”) Surchage.

1 Includes Hu Honua in the 2019 test year.
2 Revenues at current effective rates include revenues based on the final rates approved in Hawaii Electric Light’s 2016 test year rate case, revenues from the ECRC, PPAC, RAM Revenue Adjustment (based on the 2019 RAM period), RBA Provision (that would flow into the RBA in the 2019 test year primarily due to increases or decreases in electric sales since the 2016 test year) and other operating revenues.
3 Excluding Hu Honua from the 2019 test year.
4 In the Stipulated Partial Settlement Agreement, the Parties settled on all issues in this proceeding, except for ROE, capital structure, amortization period of state ITC, and symmetric or asymmetric automatic annual target heat rate adjustment. In response to the ID&O, the Parties agreed that, in lieu of an evidentiary hearing, these remaining issues can be decided based on the evidence in the record. In January 2020, Hawaii Electric Light filed supplemental evidence in support of the Stipulated Partial Settlement and on the remaining disputed issues. The Parties filed their respective opening and reply briefs in February 2020. The proceeding is ready for decision making. There is no statutory deadline for the PUC to issue a final decision.
**Major project interim recovery (MPIR) mechanism**
Hawaii PUC Docket No. 2013-0141

**MPIR adjustment mechanism established by PUC April 2017**
- Allows recovery for eligible major projects in between rate cases through the revenue balancing account (RBA) rate adjustment
- Request for MPIR recovery to be included in application for project approval
- Accrual of revenues commences upon certification of project in-service date
  - ½ of project's costs included in basis for determining return on investment and associated taxes during year project goes into service
  - On January 1 of the year after project is placed in service, may commence accrual of return and associated taxes on full amount of plant invested, depreciation and associated taxes
- “Eligible Projects” defined in MPIR Guidelines include, but not limited to:
  - Infrastructure to connect renewable energy projects
  - Projects that make it possible to accept more renewable energy
  - Projects that encourage clean energy choices and/or customer control to shift or conserve energy use
  - Projects implementing PUC approved or accepted plans, initiatives and programs
  - Utility scale renewable generation
  - Grid modernization projects
- Routine replacements, relocations, restorations of existing facilities or business as usual projects not eligible
- Recovery offset by known and measurable net savings or benefits of project

**Schofield Generating Station project**
- Capital cost recovery approved June 2018
- Net O&M cost recovery approved Dec. 2018, with accrual commencing Oct. 1, 2018

**Grid Modernization Strategy (GMS) Phase 1 project**
- PUC approved proposed MPIR recovery methods, subject to certain conditions

**West Loch PV project**
- PUC approved MPIR recovery for this project in December 2019

**Advanced Distribution Management System project (part of GMS Phase 2)**
- PUC suspended the Companies’ application in December 2019 and will resume the docket upon the filing of an application for approval to deploy field devices (Companies plan to file in the second half of 2020)
Performance Incentive Mechanisms (PIMs)

Current PIMs\(^1\) ($ in millions)

<table>
<thead>
<tr>
<th>Reliability</th>
<th>Customer Service</th>
<th>Fuel Cost (Oahu &amp; Maui)</th>
<th>Resource Acquisitions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intermuption</td>
<td>Call Center</td>
<td>Fossil Fuel</td>
<td>Demand</td>
</tr>
<tr>
<td>Duration</td>
<td>Performance</td>
<td>Cost Risk Sharing</td>
<td>Response</td>
</tr>
<tr>
<td>($4.0)</td>
<td>($1.4)</td>
<td>($3.1)</td>
<td>$0.5</td>
</tr>
<tr>
<td>($2.0)</td>
<td>($1.4)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>($0.0)</td>
<td>($3.4)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>($4.0)</td>
<td>($3.4)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

PIMS APPROVED BY PUC IN APRIL 2017 FOR ALL THREE COMPANIES\(^2\)

- Reliability
  - System Average Interruption Duration Index, or “SAIDI”
  - System Average Interruption Frequency Index, or “SAIFI”
- Customer Service Call Center Performance (% calls answered within 30 seconds)
- Reward/penalty amounts graduated, subject to deadband
- Reward/penalty assessed and applied annually through RBA rate adjustment
- Reward/penalty amounts re-determined upon rate case interim or final orders

OTHER PIMS\(^3\)

- Demand Response
  - The PUC supports and may consider PIMs to reward the Companies’ successful acquisition of cost-effective DR resources in the future
  - The PUC will consider additional PIMs in Performance Based Regulation (PBR) docket

- Stage 1 Renewable RFP (capped at $6.5 million)
  - For each PPA submitted for approval prior to 12/31/18, incentive is based on 80% customer/20% utility split of savings, compared to benchmark of 11.5 cents/kWh for renewable + storage and 9.5 cents/kWh for renewable energy only projects
  - Accrued first half of PIMs in 1Q19, second tranche to be accrued one year after projects placed in service

- Stage 2 Renewable RFP (capped at $10 million)
  - For renewable energy & renewable + storage PPAs: Same 80/20 split for PPAs submitted by 9/15/20, vs benchmarks of 9.0 cents/kWh for renewable + storage and 5.5 cents/kWh for renewable energy only.
  - For grid services and standalone storage: Same 80/20 split for standalone storage PPAs submitted by 9/15/20 and grid services contracts submitted by 5/9/20, compared to benchmarks TBD.

Note: slide reflects performance incentive mechanisms in effect for 2020.

1 Applies to all companies, except for fossil fuel cost risk sharing, which currently applies to Hawaiian Electric and Maui Electric only. A decision on fossil fuel cost risk sharing is pending in Hawai‘i Electric Light’s 2019 rate case.

2 The Companies’ request to use an adjusted IEEE Standard for normalizing events for the calculations of the targets, deadbands, and Measured Performance of the SAIDI and SAIFI PIMs is pending further review in Docket No. 2019-0110.

3 In addition to the PIMs described here, the PUC has established a Heat Rate incentive mechanism designed to incentivize efficient operation of units (and penalize inefficient operation of units). The PUC has also established RPS penalties of up to $20/MWh or about $2M for every 1% the company is short of the RPS requirement. The PUC has the discretion to waive any penalty for failure to achieve the RPS targets for events/circumstances outside the company’s control.
Fossil fuel cost risk sharing
Approved for Hawaiian Electric and Maui Electric; included in Hawai‘i Electric Light 2019 test year settlement

• Hawaiian Electric: Final D&O in 2017 rate case established fossil fuel cost risk sharing mechanism as part of Energy Cost Recovery Clause
  - Symmetrical mechanism, with utility annual upside / downside capped at $2.5 million
  - Variations in fossil fuel price above or below baseline price shared 98% customers / 2% utility
  - Applies to utility fossil fuel generation (not IPP generation or non-fossil fuels) and includes fuel efficiency impacts
  - Effective Jan. 1, 2019
  - Baseline price for Hawaiian Electric: Jan. fuel prices of each year for each fossil fuel type

• Maui Electric: Final D&O in 2018 rate case established fossil fuel cost risk sharing mechanism
  - Features similar to those at Hawaiian Electric
  - Utility annual upside / downside capped at $633k
  - Effective Sept. 1, 2019
  - Baseline price for Maui Electric: Jan. fuel prices of each year for each fossil fuel type

• Hawaii Electric Light: The fossil fuel cost risk sharing mechanism and its specifics will be determined in the Commission’s final decision in the Hawaii Electric Light 2019 test year rate case
### 2020 ASB peer group

<table>
<thead>
<tr>
<th>Bancorp, Inc.</th>
<th>TBBK</th>
<th>Enterprise Financial Services Corp</th>
<th>EFSC</th>
<th>Sandy Spring Bancorp, Inc.</th>
<th>SASR</th>
</tr>
</thead>
<tbody>
<tr>
<td>FB Financial Corporation</td>
<td>FBK</td>
<td>Veritex Holdings, Inc.</td>
<td>VBTX</td>
<td>Financial Institutions, Inc.</td>
<td>FISI</td>
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<tr>
<td>Meta Financial Group, Inc.</td>
<td>CASH</td>
<td>Heritage Financial Corporation</td>
<td>HFWA</td>
<td>Washington Trust Bancorp, Inc.</td>
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<tr>
<td>First Financial Bankshares, Inc.</td>
<td>FFIN</td>
<td>Westamerica Bancorporation</td>
<td>WABC</td>
<td>Tompkins Financial Corporation</td>
<td>TMP</td>
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<tr>
<td>W.T.B. Financial Corporation</td>
<td>WTBF.B</td>
<td>Dime Community Bancshares, Inc.</td>
<td>DCOM</td>
<td>Central Pacific Financial Corp.</td>
<td>CPF</td>
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<tr>
<td>Century Bancorp, Inc.</td>
<td>CNBK.A</td>
<td>Camden National Corporation</td>
<td>CAC</td>
<td>Community Trust Bancorp, Inc.</td>
<td>CTBI</td>
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<tr>
<td>Carolina Financial Corporation</td>
<td>CARO</td>
<td>National Bank Holdings Corporation</td>
<td>NBHC</td>
<td>Allegiance Bancshares, Inc.</td>
<td>ABTX</td>
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<tr>
<td>First Bancorp</td>
<td>FBNC</td>
<td>TrustCo Bank Corp NY</td>
<td>TRST</td>
<td>Bridge Bancorp, Inc.</td>
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<tr>
<td>Triumph Bancorp, Inc.</td>
<td>TKB</td>
<td>ConnectOne Bancorp, Inc.</td>
<td>CNOB</td>
<td>First of Long Island Corporation</td>
<td>FLIC</td>
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<td>BancFirst Corporation</td>
<td>BANF</td>
<td>Lakeland Financial Corporation</td>
<td>LKFN</td>
<td>Univest Financial Corporation</td>
<td>UVSP</td>
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<tr>
<td>First Foundation Inc.</td>
<td>FFWM</td>
<td>First Commonwealth Financial Corporation</td>
<td>FCF</td>
<td>Park National Corporation</td>
<td>PRK</td>
</tr>
<tr>
<td>Seacoast Banking Corporation of Florida</td>
<td>SBCF</td>
<td>Southside Bancshares, Inc.</td>
<td>SBSI</td>
<td>Lakeland Bancorp, Inc.</td>
<td>LBAI</td>
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<tr>
<td>City Holding Company</td>
<td>CHCO</td>
<td>QCR Holdings, Inc.</td>
<td>QCRH</td>
<td>Midland States Bancorp, Inc.</td>
<td>MSBI</td>
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<tr>
<td>Great Southern Bancorp, Inc.</td>
<td>GSBC</td>
<td>Horizon Bancorp, Inc.</td>
<td>HBNC</td>
<td>Northfield Bancorp, Inc.</td>
<td>NFBK</td>
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<td>1st Source Corporation</td>
<td>SRCE</td>
<td>S&amp;T Bancorp, Inc.</td>
<td>STBA</td>
<td>OceanFirst Financial Corp.</td>
<td>OCFC</td>
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<td>Kearny Financial Corp.</td>
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<td>Boston Private Financial Holdings, Inc.</td>
<td>BPFH</td>
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<tr>
<td>Republic Bancorp, Inc.</td>
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<td>Brookline Bancorp, Inc.</td>
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<td>Flushing Financial Corporation</td>
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<td>Eagle Bancorp, Inc.</td>
<td>EGBN</td>
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<td>PGC</td>
<td>Hanmi Financial Corporation</td>
<td>HAFC</td>
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<td>TriState Capital Holdings, Inc.</td>
<td>TSC</td>
<td>Bryn Mawr Bank Corporation</td>
<td>BMTC</td>
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</tr>
</tbody>
</table>
Cautionary note regarding forward looking statements

This presentation made by Hawaiian Electric Industries, Inc. (HEI) and Hawaiian Electric Company, Inc. (Hawaiian Electric) and their subsidiaries contain “forward-looking statements,” which include statements that are predictive in nature, depend upon or refer to future events or conditions and usually include words such as “will,” “expects,” “anticipates,” “intends,” “plans,” “believes,” “predicts,” “estimates” or similar expressions. In addition, any statements concerning future financial performance, ongoing business strategies or prospects or possible future actions are also forward-looking statements. Forward-looking statements are based on current expectations and projections about future events and are subject to risks, uncertainties and the accuracy of assumptions concerning HEI and its subsidiaries (collectively, the Company), the performance of the industries in which they do business and economic, political and market factors, among other things. These forward-looking statements are not guarantees of future performance.

Risks, uncertainties and other important factors that could cause actual results to differ materially from those described in forward-looking statements and from historical results include, but are not limited to, the following:

- international, national and local economic and political conditions—including the state of the Hawaii tourism, defense and construction industries; the strength or weakness of the Hawaii and continental U.S. real estate markets (including the fair value and/or the actual performance of collateral underlying loans held by ASB, which could result in higher loan loss provisions and write-offs); decisions concerning the extent of the presence of the federal government and military in Hawaii; the implications and potential impacts of future Federal government shutdowns, including the impact to our customers to pay their electric bills and/or bank loans and the impact on the state of Hawaii economy; the implications and potential impacts of U.S. and foreign capital and credit market conditions and federal, state and international responses to those conditions; the potential impacts of global and local developments (including global economic conditions and uncertainties, unrest, terrorist acts, wars, conflicts, political protests, deadly virus epidemic or other crisis); the effects of changes that have or may occur in U.S. policy, such as with respect to immigration and trade; and pandemics, such as the COVID-19 pandemic;
- the effects of future actions or inaction of the U.S. government or related agencies, including those related to the U.S. debt ceiling or budget funding, monetary policy, trade policy and tariffs, and other policy and regulatory changes advanced or proposed by President Trump and his administration;
- weather, natural disasters (e.g., hurricanes, earthquakes, tsunamis, lightning strikes, lava flows and the increasing effects of climate change, such as more severe storms, flooding, droughts, heat waves, and rising sea levels) and wildfires, including their impact on the Company’s and Utilities’ operations and the economy;
- the timing, speed and extent of changes in interest rates and the shape of the yield curve;
- the ability of the Company and the Utilities to access the credit and capital markets (e.g., to obtain commercial paper and other short-term and long-term debt financing, including lines of credit, and, in the case of HEI, to issue common stock) under volatile and challenging market conditions, and the cost of such financings, if available;
- the risks inherent in changes in the value of the Company’s pension and other retirement plan assets and ASB’s securities available for sale, and the risks inherent in changes in the value of the Company’s pension liabilities, including changes driven by interest rates;
- changes in laws, regulations (including tax regulations), market conditions, interest rates and other factors that result in changes in assumptions used to calculate retirement benefits costs and funding requirements;
- the impact of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (Dodd-Frank Act) and of the rules and regulations that the Dodd-Frank Act requires to be promulgated, as amended by the Economic Growth, Regulatory Relief and Consumer Protection Act;
- increasing competition in the banking industry (e.g., increased price competition for deposits, or an outflow of deposits to alternative investments, which may have an adverse impact on ASB’s cost of funds);
- the potential delay by the Public Utilities Commission of the State of Hawaii (PUC) in considering (and potential disapproval of actual or proposed) renewable energy proposals and related costs; reliance by the Utilities on outside parties such as the state, independent power producers (IPPs) and developers; and uncertainties surrounding technologies, solar power, wind power, biofuels, environmental assessments required to meet renewable portfolio standards (RPS) goals and the impacts of implementation of the renewable energy proposals on future costs of electricity;
- the ability of the Utilities to develop, implement and recover the costs of implementing the Utilities’ action plans included in their updated Power Supply Improvement Plans, Demand Response Portfolio Plan, Distributed Generation Interconnection Plan, Grid Modernization Plans, and business model changes, which have been and are continuing to be developed and updated in response to the orders issued by the PUC; the PUC’s April 2014 statement of its inclinations on the future of Hawaii’s electric utilities and the vision, business strategies and regulatory policy changes required to align the Utilities’ business model with customer interests and the state’s public policy goals, and subsequent orders of the PUC;
Cautionary note regarding forward looking statements

- capacity and supply constraints or difficulties, especially if generating units (utility-owned or IPP-owned) fail or measures such as demand-side management, distributed generation (DG), combined heat and power or other firm capacity supply-side resources fall short of achieving their forecasted benefits or are otherwise insufficient to reduce or meet peak demand;
- fuel oil price changes, delivery of adequate fuel by suppliers and the continued availability to the electric utilities of their energy cost recovery clauses (ECRCs);
- the continued availability to the electric utilities or modifications of other cost recovery mechanisms, including the purchased power adjustment clauses (PPACs), rate adjustment mechanisms (RAMs) and pension and postretirement benefits other than pensions (OPEB) tracking mechanisms, and the continued decoupling of revenues from sales to mitigate the effects of declining kilowatt-hour sales;
- the ability of the Utilities to recover increasing costs and earn a reasonable return on capital investments not covered by RAMs;
- the ability of the Utilities to achieve performance incentive goals currently in place;
- the impact from the PUC’s implementation of performance-based ratemaking for the Utilities pursuant to Act 005, Session Laws 2018, including the potential addition of new performance incentive mechanisms (PIMs), third-party proposals adopted by the PUC in its implementation of performance-based regulation (PBR), and the implications of not achieving performance incentive goals;
- the impact of fuel price levels and volatility on customer satisfaction and political and regulatory support for the Utilities;
- the risks associated with increasing reliance on renewable energy, including the availability and cost of non-fossil fuel supplies for renewable energy generation and the operational impacts of adding intermittent sources of renewable energy to the electric grid;
- the growing risk that energy production from renewable generating resources may be curtailed and the interconnection of additional resources will be constrained as more generating resources are added to the Utilities’ electric systems and as customers reduce their energy usage;
- the ability of IPPs to deliver the firm capacity anticipated in their power purchase agreements (PPAs);
- the potential that, as IPP contracts near the end of their terms, there may be less economic incentive for the IPPs to make investments in their units to ensure the availability of their units;
- the ability of the Utilities to negotiate, periodically, favorable agreements for significant resources such as fuel supply contracts and collective bargaining agreements and avoid or mitigate labor disputes and work stoppages;
- new technological developments that could affect the operations and prospects of the Utilities and ASB or their competitors such as the commercial development of energy storage and microgrids and banking through alternative channels;
- cybersecurity risks and the potential for cyber incidents, including potential incidents at HEI, its third-party vendors, and its subsidiaries (including at ASB branches and electric utility plants) and incidents at data processing centers used, to the extent not prevented by intrusion detection and prevention systems, anti-virus software, firewalls and other general IT controls;
- failure to achieve cost savings consistent with the minimum $246 million in Enterprise Resource Planning/Enterprise Asset Management (ERP/EAM) project-related benefits (including $150 million in operation and maintenance (O&M) benefits) to be delivered to customers over its 12-year estimated useful life;
- federal, state, county and international governmental and regulatory actions, such as existing, new and changes in laws, rules and regulations applicable to HEI, the Utilities and ASB (including changes in taxation, increases in capital requirements, regulatory policy changes, environmental laws and regulations (including resulting compliance costs and risks of fines and penalties and/or liabilities), the regulation of greenhouse gas emissions, governmental fees and assessments (such as Federal Deposit Insurance Corporation assessments), and potential carbon “cap and trade” legislation that may fundamentally alter costs to produce electricity and accelerate the move to renewable generation);
- developments in laws, regulations and policies governing protections for historic, archaeological and cultural sites, and plant and animal species and habitats, as well as developments in the implementation and enforcement of such laws, regulations and policies;
- discovery of conditions that may be attributable to historical chemical releases, including any necessary investigation and remediation, and any associated enforcement, litigation or regulatory oversight;
Cautionary note regarding forward looking statements

- decisions by the PUC in rate cases and other proceedings (including the risks of delays in the timing of decisions, adverse changes in final decisions from interim decisions and the disallowance of project costs as a result of adverse regulatory audit reports or otherwise);
- decisions by the PUC and by other agencies and courts on land use, environmental and other permitting issues (such as required corrective actions, restrictions and penalties that may arise, such as with respect to environmental conditions or RPS);
- potential enforcement actions by the Office of the Comptroller of the Currency (OCC), the Federal Reserve Board (FRB), the Federal Deposit Insurance Corporation (FDIC) and/or other governmental authorities (such as consent orders, required corrective actions, restrictions and penalties that may arise, for example, with respect to compliance deficiencies under existing or new banking and consumer protection laws and regulations or with respect to capital adequacy);
- the risks associated with the geographic concentration of HEI's businesses and ASB's loans, ASB's concentration in a single product type (i.e., first mortgages) and ASB's significant credit relationships (i.e., concentrations of large loans and/or credit lines with certain customers);
- changes in accounting principles applicable to HEI and its subsidiaries, including the adoption of new U.S. accounting standards, the potential discontinuance of regulatory accounting, the effects of potentially required consolidation of variable interest entities (VIEs), or required capital/finance lease or on-balance-sheet operating lease accounting for PPAs with IPPs;
- downgrades by securities rating agencies in their ratings of the securities of HEI and Hawaiian Electric and their impact on results of financing efforts;
- faster than expected loan prepayments that can cause an acceleration of the amortization of premiums on loans and investments and the impairment of mortgage-servicing assets of ASB;
- changes in ASB's loan portfolio credit profile and asset quality and/or mix, which may increase or decrease the required level of provision for credit losses, allowance for credit losses (ACL) and charge-offs;
- changes in ASB's deposit cost or mix which may have an adverse impact on ASB's cost of funds;
- unanticipated changes from the expected discontinuance of LIBOR and the transition to an alternative reference rate, which may include adverse impacts to the Company's cost of capital, loan portfolio and interest income on loans;
- the final outcome of tax positions taken by HEI and its subsidiaries;
- the risks of suffering losses and incurring liabilities that are uninsured (e.g., damages to the Utilities' transmission and distribution system and losses from business interruption) or underinsured (e.g., losses not covered as a result of insurance deductibles or other exclusions or exceeding policy limits);
- the ability of the Company's non-regulated subsidiary, Pacific Current, LLC (Pacific Current), to achieve its performance and growth objectives, which in turn could affect its ability to service its non-recourse debt;
- the Company's reliance on third parties and the risk of their non-performance;
- the impact of activism that could delay the construction, increase project costs or preclude the completion, of third-party or Utility projects that are required to meet electricity demand and RPS goals; and
- other risks or uncertainties described elsewhere in this report and in other reports (e.g., "Item 1A. Risk Factors" in the Company's Annual Report on Form 10-K) previously and subsequently filed by HEI and/or Hawaiian Electric with the Securities and Exchange Commission.

Forward-looking statements speak only as of the date of the presentation or filing in which they are made. Except to the extent required by the federal securities laws, HEI, Hawaiian Electric, ASB, Pacific Current and their subsidiaries undertake no obligation to publicly update or revise any forward-looking statements, whether written or oral and whether as a result of new information, future events or otherwise.